## Report of the Treasurer for 1983

This report summarizes the financial activity of the Mineralogical Society of America for the calendar year 1983. The financial statements have been audited by M. B. Hariton and Co., and a copy of the audit report is on file at the Society's business office. The financial statements given herein are taken from the audit report. The statements consist of a balance sheet (Table 1), a summary statement of income and expense for 1983 compared to 1982 (Table 2), a statement of 1983 income and expense for the Society's Funds (Table 3), and a statement of 1983 income and expense for the various subactivities of the General Operating Fund (Table 4).

The summary statement of income and expense (Table 2) shows that the Society's financial condition was much better in 1983 than in 1982. Income was much greater than in 1982, largely as a result of increased dues and subscription rates, and expenses decreased slightly. Thus, the Society made a profit of \$81,148 in 1983, compared to a profit of \$14,104 in 1982. It should be noted, however, that most of the 1983 profit was derived from investments; profit derived from operations only amounted to \$10,000.

Examination of the statements for the Society's Funds provides the best means for evaluating the Society's current financial status and predicting the future. The Society has four Funds. The General Operating Fund accounts for all aspects of Society operations and consists of five subactivities (Table 4): 1) Administration; 2) Member Activities; 3) The American Mineralogist; 4) Reviews in Mineralogy; and 5) Short Courses. (In past years, the publication of Reviews volumes and the convening of Short Courses were accounted for under a separate Fund, the Revolving Fund, but at the beginning of 1983 this Fund was merged into the General Operating Fund.) The Crystallography Fund and Mineralogy-Petrology Fund provide biennial research grants awarded to promising young scientists. The Endowment Fund acts as a reserve for the Society, and its income provides support for Society operations and special projects. The 1983 financial activity and year-end status of each of these four Funds are outlined below.

The General Operating Fund (Table 4) fared far better in 1983 than did the General Operating and Revolving Funds together in 1982. The Fund increased by \$53,419 in 1983 (the two former Funds had a combined deficit of \$27,176 in 1982) and ended the year with a balance of \$85,581. During 1983, the securities representing the General Operating Fund's share of the portfolio managed by Wm. Campbell and Co. were sold, and the proceeds were placed in the same money-market account as the advance dues and subscription payments. Through this sale of securities, the Fund realized \$17,603 in capital gains. No capital gains income will be possible for the Fund in the future, however, because all securities held by the Fund have been sold.

The combined Administration and Member Activities subactivities of the General Operating Fund have shown rapidly increasing costs over the past few years—costs that have been increasing at a faster rate than the costs of any of the other Society activities (see Treasurer's Report for 1982, The American Mineralogist, for a list of items charged to these subactivities). The combined costs of these two subactivities represented 19% of the Society's operating costs in 1982, 23% in 1983, and are budgeted at 27% in 1984. A major source of this increase is a rapid increase in cost of AGU services (under a contract arrangement, AGU

handles all MSA business). The Council is concerned about these costs and over the next few years will be working to reduce them.

The American Mineralogist showed a profit of \$32,921 in 1983, in comparison to a deficit of \$19,335 in 1982. Income for the journal rose substantially because of increases in dues and subscription rates. The collection of a greater percentage of applicable page charges also increased revenue (\$26 per page was collected in 1983 compared to approximately \$20 in 1982). Editorial costs were about the same as in 1982, whereas costs of composition, printing and mailing decreased. Charges for AGU services increased considerably. The cost of publishing the journal increased to \$185 per page in 1983 (compared to \$169 in 1982), but total direct costs did not increase because fewer pages were published (largely because type size was decreased). It should be noted that, even with the increased revenue, the journal showed a small operating deficit, and its profit can be attributed entirely to investment income. About half of this investment income came from a stable, long-term sourceinterest earned on advance dues and subscription payments. The other half of the investment income came from a source that has been eliminated-capital gains. Accordingly, in 1984 the journal will probably show only a small profit.

Reviews in Mineralogy showed a profit of \$19,553 in 1983, in comparison to a deficit of \$10,331 in 1982. This much improved financial situation was the result of substantially increased income, due to price increases, and decreased costs, as a result of printing and reprinting fewer volumes than in the previous year (in 1983, volume 11 and the revised volume 2 were printed and volume 8 was reprinted, whereas in 1982 five volumes were printed or reprinted). At the end of 1983, the Society had Reviews volumes in stock representing assets of about \$248,000 (at sales prices). I do not anticipate that these large profits will continue into 1984, however, because in late 1983 the sales rate of Reviews volumes dropped considerably. The 1983 Short Course made a small profit of \$944.

The two research-grant Funds—the Crystallography Fund and the Mineralogy-Petrology Fund—have in the past been invested along with the Society's Endowment Fund in the portfolio managed by Wm. Campbell and Co. Under this arrangement, it proved to be inordinately difficult to credit each Fund with its proper share of income and capital gains. At the end of 1983, the securities representing the assets of two research-grant Funds were sold; the resultant profits have been invested in U.S. Treasury Notes and money-market accounts. Thus, the two Funds show capital gains for 1983 that are much larger than in the past.

The Crystallography Fund was formed at the end of 1978 by combining the Edward H. Kraus Crystallographic Research Fund (a severely restricted trust) with the Membership Assistance Fund (an unrestricted legacy from Jewell J. Glass). These two Funds were combined because the Kraus Fund alone was not large enough to support a significant research grant. After 1978, the Crystallography Fund grew more rapidly than the inflation rate, so that by 1984 the original Fund principal was large enough that the Fund no longer needed the Glass Legacy. In late 1983, the Council approved transfer of the Glass Legacy from the Crystallography Fund (where it represented 36% of the balance) to the Mineralogy-Petrology Fund. After the transfer of

Table 1. Balance Sheet as of December 31, 1982 and 1983

|                                    |    | 1982   |    | 1983   |
|------------------------------------|----|--------|----|--------|
| ASSETS                             |    |        |    |        |
| Checking and Money-Market Accounts | \$ | 88283  | S  | 235865 |
| Investments at Cost                |    | 540670 | ,  | 460379 |
| Accounts Receivable                |    | 18385  |    | 31511  |
| TOTAL                              | \$ | 647338 | \$ | 727755 |
| LIABILITIES                        |    |        |    |        |
| Accounts Payable                   | S  | 56654  | \$ | 56360  |
| Min. Abs. & Jour. Pet. Subs.       | 7  | 18190  | 7  | 18854  |
| Prepaid Dues                       |    | 43121  |    | 54455  |
| Prepaid Subscriptions              |    | 89687  |    | 77252  |
| TOTAL                              | \$ | 207652 | \$ | 206921 |
| FUND BALANCES                      |    |        |    |        |
| General Operating Fund             | \$ | 25230  | \$ | 85581  |
| Revolving Fund                     | •  | 6932   | •  |        |
| Endowment Fund (at Cost)           |    | 369771 |    | 377335 |
| Crystallography Fund               |    | 28497  |    | 44822  |
| Mineralogy-Petrology Fund          |    | 9256   |    | 13096  |
| NET WORTH                          | \$ | 439686 | S  | 520834 |

the Glass Legacy to the Mineralogy-Petrology Fund, the two research-grant Funds had nearly equal balances, \$28,686 for the Crystallography Fund and \$29,232 for the Mineralogy-Petrology Fund.

The assets of the *Endowment Fund* are now the only monies invested in the portfolio managed by Wm. Campbell and Co., because the assets of all other Funds have been withdrawn from this portfolio. As of the end of 1983, the market value of the Endowment Fund was \$572,265 (see report of the Financial Advisory Committee for a list of the securities held).

At recent meetings, the MSA Council has taken several actions relevant to the financial policies of the Society. The procedures for handling life member costs and dues payments have been changed. The Society has two types of life members, those who have paid a lump-sum dues payment equal to 20 times regular dues, and those who have been members for thirty years or longer and are 65 years of age or older. In the past, dues payments from life members of the first type were added to the Endowment Fund when received; annually, an amount equal to the number of both types of life members times the regular dues was transferred from the Endowment Fund to the General Operating Fund to pay the costs of all life members. In the future, the lump-sum dues payments received from all new life members of the first type will be invested in the money-market account that contains the assets of the General Operating Fund, and the costs of all life members will be paid out of current General Operating Fund income.

The Council has adopted a policy for Endowment Fund growth and the use of the income of this fund. Since 1959, a portion of the Endowment Fund income has been transferred to support general operations every year, but the amount of the transfer was never based on any coherent policy for growth of the Endowment Fund. The new policy is as follows: the principal of the Endowment Fund is to grow at the same rate as the annual operating expenses of the Society; any excess growth or income may be used to finance special projects or to help pay operating expenses. The average market value of the Endowment Fund is now about 1.7 times annual operating expenses. The new policy will permit the Society to maintain this comfortable reserve as Fund principal, while making available \$15,000-\$20,000 every year to support operations or finance special projects.

The Council also considered the general financial balance of the Society's operations. Although the General Operating Fund

realized a substantial profit for 1983, profits are expected to be considerably less for 1984 because of increases in administrative costs, decreases in the sales rate of the Reviews series, and the absence of capital gains income. In the past decade, the Council has followed a policy of infrequent but very large increases in dues and subscription rates. Accordingly, after a long period of no increases, both dues and subscription rates have nearly doubled over the past few years. Response to these increases suggests that a policy of more frequent, smaller increases in rates (especially subscription rates) would be a wiser alternative. Thus, several rates will increase in 1985. The nonmember subscription rate (which includes a subscription to Reviews in Mineralogy as well as The American Mineralogist) will increase by \$5 to \$110. There will be no increase in dues for members and fellows, but student dues will increase from \$10 to \$15 (an amount that just covers the cost of production of an incremental copy of The American Mineralogist). The page-charge rate for

Table 2. Summary Statement of 1982 and 1983 Income and Expense

|  | 1982      | 1983      |
|--|-----------|-----------|
| INCOME   |           |           |
| American Mineralogist                                    |           |           |
| Subscriptions & Back Issues                              | \$ 95018  | \$ 126340 |
| Page Charges & Author Alter.                             | 24835     | 31895     |
| Reprints & Miscellaneous                                 | 7867      | 14375     |
| Subtotal   | 127720    | 172610    |
| Reviews in Mineralogy                                    |           |           |
| Subscriptions  | 10500     | 6150      |
| Sales & Miscellaneous                                    | 40821     | 63471     |
| Subtotal   | 51321     | 69621     |
| Dues   |           |           |
| Regular & Student  | 43209     | 65804     |
| New Life   | 4400      | 200       |
| Subtotal   | 47609     | 66004     |
| Investments  | -         |           |
| Money-Market Fund Interest                               | 3886      | 11431     |
| Investment Portfolio Mgmt. Fees                          | (8656)    | (10692)   |
| Portfolio Dividends/Interest                             | 15606     | 21186     |
| Portfolio Cap. Gains (Losses)                            | 85129     | 49113     |
| Subtotal   | 95965     | 71038     |
| Short Courses  | 13949     | 11095     |
| Contributions to Invested Funds                          | 1919      | 1784      |
| Miscellaneous Opcoations                                 | 408       | 2254      |
| TOTAL  | \$ 338891 | \$ 394406 |
| EXPENSES   |           |           |
| American Mineralogist                                    |           |           |
| Editorial Office & Editors                               | \$ 27783  | \$ 28053  |
| Compos., Printing, Postage                               | 131501    | 124466    |
| Back Issue Handling                                      | 7554      | 10044     |
| Reprints   | 8023      | 9428      |
| AGU Services   | 13583     | 17909     |
| Subtotal   | 188444    | 189900    |
| Reviews in Mineralogy                                    | 4040      | 2400      |
| Editorial Office   | 4240      | 3400      |
| Compos., Printing, Postage                               | 41304     | 22281     |
| Storage & Handling                                       | 10069     | 9194      |
| AGU Services   | 5944      | 5750      |
| Subtotal<br>Administration                               | 61557     | 40625     |
| AGU Services   | 20310     | 32059     |
|  | 3596      | 5564      |
| Travel, Officer Expense, Typist<br>Services and Supplies | 4302      | 4941      |
| Compos., Printing, Postage                               | 4120      | 8067      |
| Liability Insurance                                      | 925       | 805       |
| Professional Services                                    | 4832      | 6000      |
| Miscellaneous  | 1035      | 539       |
| Subtotal   | 39120     | 57875     |
| Member Activities  | 39120     | 3/0/3     |
| Dues to IMA, AGI, ACS                                    | 3362      | 3903      |
| Membership Directory                                     | 4705      | 3903      |
| Roebling Medal, Newsletters, etc.                        | 6740      | 7588      |
| AGU Services   | 8182      | 1716      |
| Subtotal   | 22989     | 13207     |
| Short Courses  | 106//     | 10151     |
| Research Grants  | 2000      | 1500      |
| TOTAL  | \$ 324787 | \$ 313258 |
| EXCESS OF INCOME OVER EXPENSE                            | \$ 14104  | \$ 81148  |
|  |           |           |

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The American Mineralogist will also increase by \$5, to \$50 per page.

At its 1984 Spring meeting, Council voted to increase the biennial research grants awarded by the two research-grant Funds from \$1,500 to \$3,500. This increase is in recognition of the rising costs of research. Grants of this amount, however, will consume nearly all the income of both Funds, so that the principals of the two Funds will not be able to grow at an inflationary rate. If the grant amounts are to continue to increase to keep pace with inflation, donations are urgently needed to augment the income-earning balances of the two Funds. These two Funds were created with generous gifts and bequests from

Society members and require continued support from the membership so that the Society can continue to provide significant support for the research of promising young scientists.

In conclusion, as of the end of 1983 the Mineralogical Society of America remained in a sound financial position. Rising costs of Society operations, however, demand continued close monitoring of financial status and frequent adjustments in rates.

Respectfully submitted, Odette B. James Treasurer